

DAY 4, 0500: Rise and Shine in the ICP

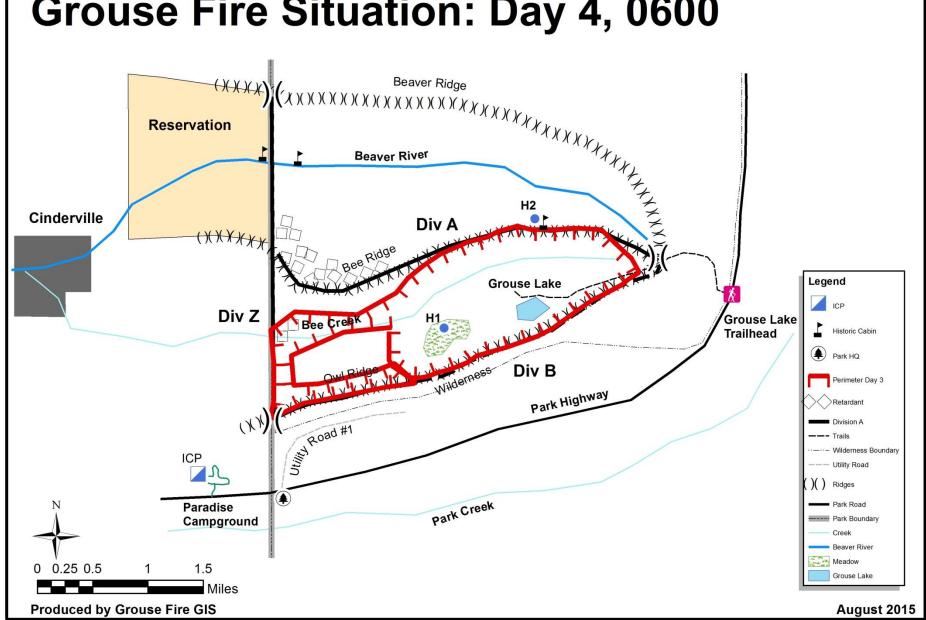
 Hit the Operations trailer for pre-Ops briefing at 0515

 Catch IC before briefing begins...let him know about bear problems on Div B. Jun will try to handle today. Please emphasize importance during briefing...it's a safety issue

Day 4, 0600 Operational Briefing



Grouse Fire Situation: Day 4, 0600



DAY 4, 0645: Morning Briefing*

Huge thanks to crews for cooperation and assistance

- Review REAFs assigned by Division
 - they are here to help answer your questions

 Things went really well yesterday...cabin on DIV A is protected, few resource issues

 Weeds: New vehicles on DIV B must go through weed wash before entering park...see map in your IAP...personnel for Div A please clean for weeds at helibase...thanks for cooperation

^{*} Who wants to give this briefing?

DAY 4, 0645: Morning Briefing cont.

 Bears: Be sure to use bear boxes, carefully manage trash, check out cool pictures on info board and bear boxes

 Fire is in designated Wilderness...employ MIST techniques...refer to the MIST list in your IAP

IAP attachments, protected park resources

"Fun Fact" of the day



DAY 4, 0730: Fireline Briefings



DAY 4, 0730: Cedar Goes to Helibase

- Make sure weed cleaning station is in place and functioning
- Remind Kent to periodically check in with helibase for returned REAF boxes

 Marti is writing up a narrative of developments to date, outstanding impacts, and major events and decisions for the incident READ report

DAY 4, 0800: Up and Running on the Fireline



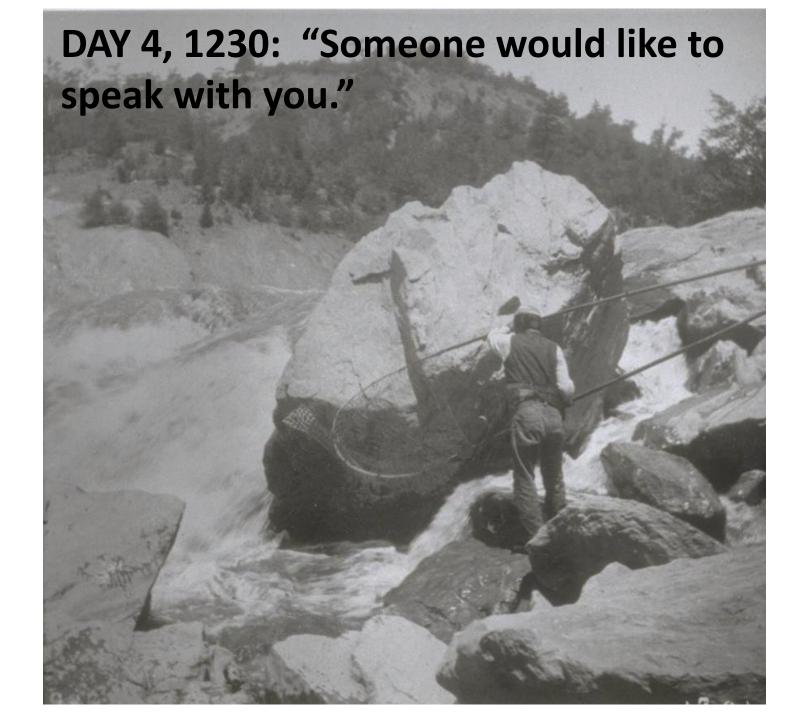
DAY 4, 1000: Why we get the Big Bucks

 AREP comes from the Operations trailer...the IC and OPs are really ticked off about the inability to allow fire in the Beaver River watershed

 The Park Superintendent has headed off to the Cinderville Rotary lunch and won't be back until late afternoon

DAY 4, 1200: Hurry Up and Wait....





DAY 4, 1330: Window of Opportunity

Cedar and AREP go to Cinderville to meet with the AA. Need to re-think overall strategy...





DAY 4, 1400: Making the Pitch...

- AREP explains the situation to the Park Superintendent...consider allowing fire in the Beaver River watershed for numerous reasons:
 - Operational Concerns: firefighter safety while holding containment lines
 - Resource Concerns: high probability of inadvertent fire-retardant application near river, wilderness character considerations, other watershed values

DAY 4, 1400: Making the Pitch...

The Park Superintendent has questions:

- Will post-fire watershed impacts impair the municipal water supply?
- Will necessary post-fire treatments compromise wilderness values, natural/ cultural resources, etc.?
- Can we fund retardant contamination monitoring and mitigation using fire funds?

DAY 4, 1415: Closing the Deal...

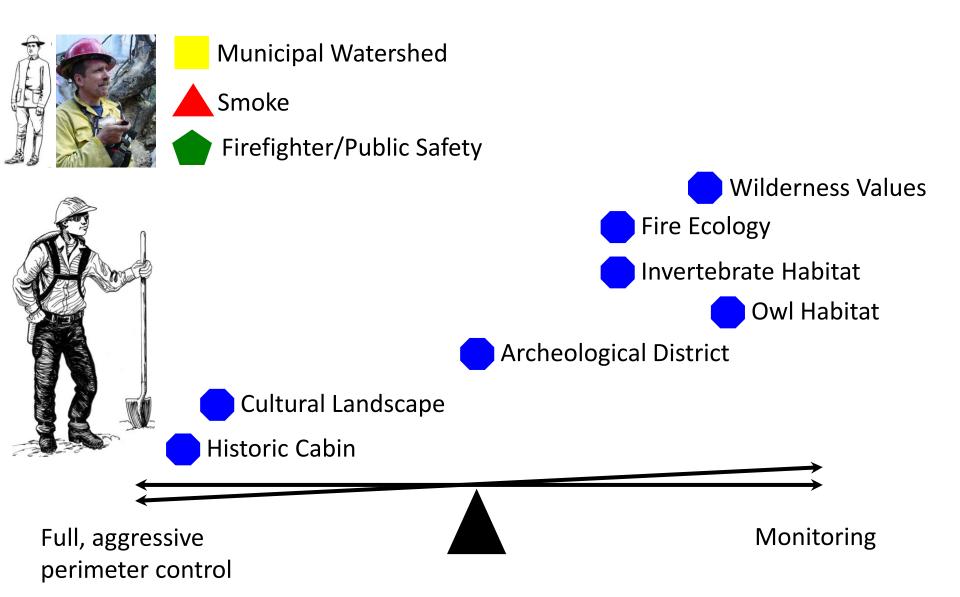
The AA and AREP mull it over and realize:

- We can bring in the necessary BAER personnel and model likely post-fire response given fuels, geology, projected fire behavior, etc.
- The BAER team can prescribe the necessary treatments to minimize post-fire impacts...they have lots of experience working with sensitive resources.
- We will request that firing operations in the watershed be conducted to produce low severity fire intensity and effects
- We will request fire funding to monitor areas affected by retardant drops.

DAY 4, 1445: Optimism Returns

- The AA & AREP agree to allow the fire to progress into the Beaver River drainage under moderated conditions.
- Park Superintendent, AREP and Cedar head to ICP to pitch the idea to the IMT where it is warmly received
- Ops wants to fly the fire...Cedar offers up Jun's services...will give him a call
- OPs: Let's postpone the 1600 planning meeting until 1730 to get more information

Grouse Fire Response...values at risk



DAY 4, 1450: Change O' Plans

- Break the news to Jun that things are changing...
 - Jun: "What in the hell is going on back there? Why are we abandoning the existing impacts?"
- Fill him in on the details and appease him with a helicopter ride with the OSC to scout line and spike camp locations on Div Y





DAY 4, 1450: Change O' Plans CONT.

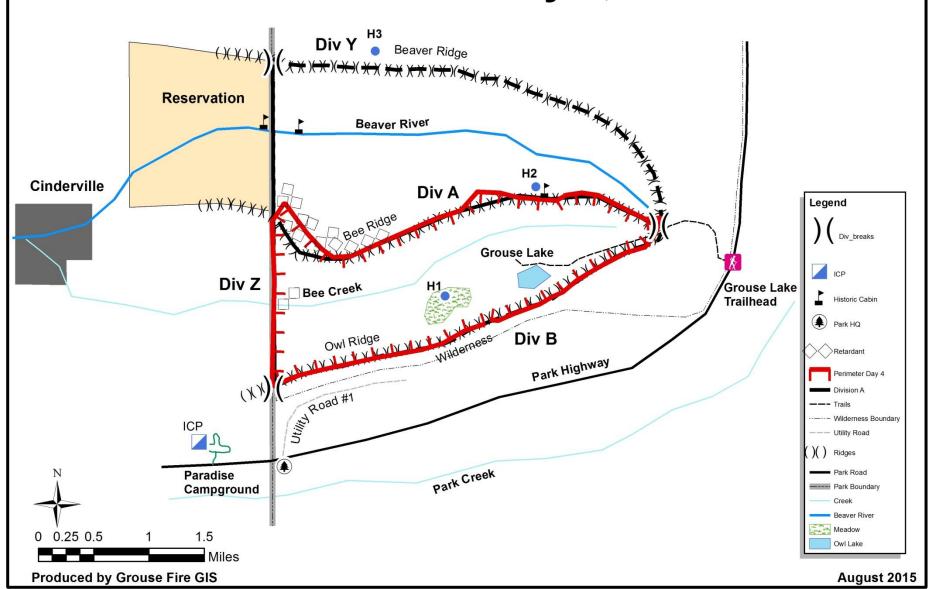
• C: "Things going OK otherwise?"

• J: "Yeah, pretty well. Just got back from meeting with DIVS B about bear stuff. There was a crew from Southern California that didn't realize bear boxes were for their safety...things are better now."

DAY 4, 1730: Planning Meeting



Grouse Fire Situation: Day 4, 1730



Day 4, 1815: Planning Meeting: READ Input

- Things are going well on DIV A, B and Z...bear issue has been resolved
- Jun flew the fire and helped identify spike camps and helispot locations on DIV Y.
- Jun and I will work with other REAFs to get personnel on DIV Y and expansion of DIV Z. We have a lot of cultural resource concerns up there.
- Our REAFs are ready to address mop-up and suppression damage repair on DIV B. Suppression Repair Plan should be ready for review by tomorrow.
- I'm already in conversation with the National BAER
 Coordinator about setting up the BAER team on the fire.
- How will we deal with the cabin on DIV A?
- "We support the plan."

DAY 4, 1840: Call Rich

 Update him on the fire conditions and change of strategy.

 Feels like we are exceeding our span of control relative to BAER issues...we'll need your help

- Best case scenario?
- You and Brian Rasmussen come down here ASAP

DAY 4, 1855: ... and then the National BAER Coordinator Says ...

- Do you need a satellite image?
- Is there a helicopter to do recon?
- Will there be facilities to work at?
- How large of a BAER organization do you think we will need?
- What type of specialists do we need?
- Can you put in an order into dispatch for Brian and I?
- Do the IC and Superintendent know we are coming?



Post-Fire Response

	Suppression Activity Damage Repair	BAER	BAR	Restoration
Objective:	Repair suppression damages	Protect life, property & critical resources	Repair fire- caused damages	Long Term Ecosystem Restoration
Damage due to:	Suppression activities	Post-fire events	Fire	Fire
Urgency:	Before incident closeout	1-12 months	1-5 years	5+ years
Responsibility:	Incident commander	Agency Administrator	Agency Administrator	Agency Administrator
Funding type:	Suppression (fire)	Emergency Stabilization	Rehabilitation	Regular program

DAY 4, 1910: Let's Talk Complexity Rich calls back...he is uncomfortable

NATIONAL INTERAGENCY BAER TEAM DISPATCH PRIORITIZATION CRITERIA EVALUATION

Question	Criteria	Points	
1	Does ordering land unit have the ability (lacking needed resources) to produce their own BAER Plan with local or regional assistance? If yes, instruct the unit to undertake plan development. Stop here; there is no need to complete this table. If no, complete table below.	Yes/No	
2	Post-wildfire impacts pose immediate and significant threats to human life and property.	10	
Choose only 1	Post-wildfire impacts pose moderate threats to human life and property.	5	
5.1355E 5y .	Post-wildfire impacts pose minor threats to human life and property.	1	
	There are numerous emergency stabilization issues, wildfire damage assessments are difficult and require special skills not available at the local unit.	3	
3 Choose only 1	There are several emergency stabilization issues, wildfire damage assessments are difficult and require special skill not available at the local unit.	2	
	There are few emergency stabilization issues, wildfire damage assessments are routine and require some skills not available at the local unit.	1	
4	BAER planning will involve multiple Federal/Tribal/State jurisdictions.	3	
	BAER planning will involve 2 Federal/Tribal/State jurisdictions.	2	
Choose only 1	BAER planning will involve one DOI bureau.	1	
Total Points			·

Point Score Recommended Action

3-7	National Interagency BAER Team dispatch not appropriate at this level
8-11	Consider using other local or regional resources
12-16	Priority dispatch of National Interagency BAER Team

BAER Teams



BAER Team Rattle Complex

BAER/BAR Team Flick Creek Fire

DAY 4, 1922: Track Down Marti & Kent

- ICP READ Deadlines to meet & Stuff to Do
 - IAP additions...Add suppression repair guidelines. I will work out staffing issues when I speak with Jun
 - Place order for Rich and maybe Brian (Rich will call Marti)...turn in General Message to Ordering
 - Ready REAF "Care Packages"
 - Kent: Work with the SIT Unit to make maps of suppression damage repair needs for DIV A, B and southern portion of Z
 - Marti: Start preparing spatial data for incoming BAER Team
 - There may be more once I speak with Jun.

DAY 4, 1930: Division Updates

DIV A

- J: No REAFs currently. Handline is done and all black to south. Do they want to ignite on north side of ridge? What about the cabin?
- C: Ops said they want all personnel off of DIV A. Not sure about ignition. Is the cabin still adequately wrapped and sprinklers running?
- J: Yeah, it will probably survive just fine.
 Suppression damage repair is pretty minimal and can wait for awhile.

DAY 4, 1930: Division Updates CONT.

DIV B

- J: Things are really quiet. Doing some mop-up. What is the word from Ops?
- C: Want to start suppression damage repair. There's handlines (including interior), spike camps, bone piles, stumps, and the utility road that need repair, right?
- J: Yup. I'll need to get a look at the cultural sites and check the status of owl nests before they begin work though.
- C: Can we break Tony or Alison free to work on another Division?

DAY 4, 1930: Division Updates CONT.

DIV Z

- J: South half is quiet (mop-up), north half pretty much nuts.
- C: Not seeing many suppression impacts?
- J: No. Pretty much just limited to trash pick-up.
- C: I'm guessing Joe and Jack are working the active part of the Division?
- J: Yeah. And we can have Alison or Tony cover the cold half.

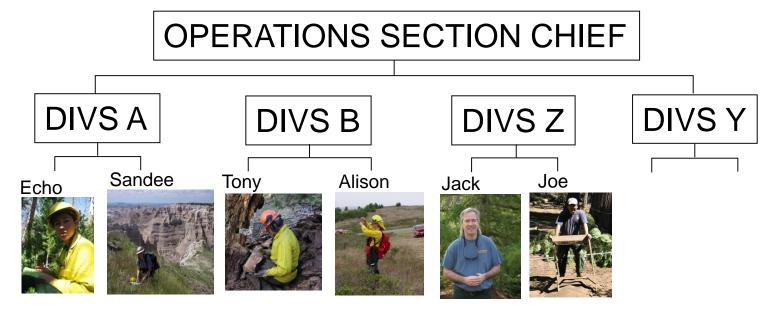
DAY 4, 1930: Division Updates CONT.

DIV Y

- J: Handline is going in and black lining will follow that.
 I spoke with the DIVS about getting low severity fire effects. Sandee and Echo are starting on the west side of the DIV because of cultural resource concerns.
- C: And Jack and Joe are working that portion of DIV Z within the Reservation and arch district?
- J: Yeah, and I'll head over to DIV Y on the last shuttle tonight.
- C: Sounds good. Be safe and let's talk in the morning.

DAY 4, 2000: Changes to IAP

Moving pieces on the fireline...





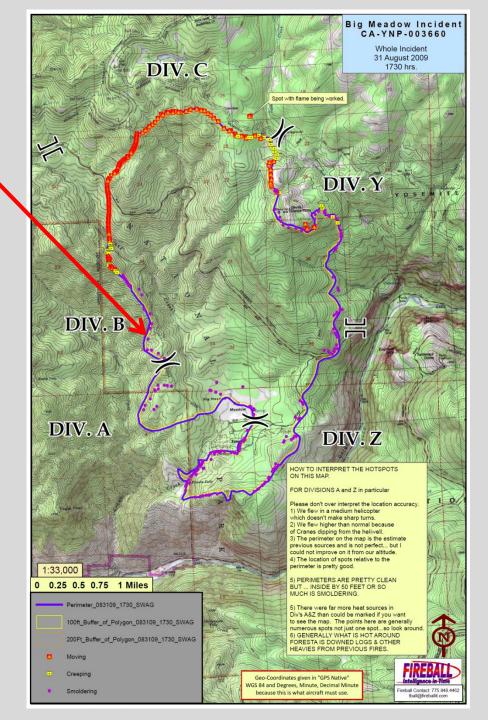
DAY 4, 2030: Clarifying Directions

- Track down IC, Ops, PLSC to clarify what the new plan is.
- What are the mop up standards going to be?
- Provide draft Suppression Repair Plan to AREP and IC for review and approval.
- Discuss suppression damage repair needs on DIV B, south end of DIV.
- Work with SITL and GISS to ensure that Suppression Repair Map is accurate



Mop-up: Extinguishing or removing burning material near control lines, felling snags, and trenching logs to prevent rolling after an area has burned, to make a fire safe, or to reduce residual smoke

- NWCG Fireline Handbook



Mop-up

- How deep is needed?
- Bone piling?
- Bucking and rolling
- Throwing of soil
- Hiding of saw cuts
- To waffle or not to waffle?



Suppression Damage Repair



Post-Fire Response

	Suppression Damage Repair	BAER	BAR	Restoration
Objective:	Repair suppression damages	Protect life, property & critical resources	Repair fire- caused damages	Long Term Ecosystem Restoration
Damage due to:	Suppression activities	Post-fire events	Fire	Fire
Urgency:	Before incident closeout	1-12 months	1-5 years	5+ years
Responsibility:	Incident commander	Agency Administrator	Agency Administrator	Agency Administrator
Funding type:	Suppression (fire)	Emergency Stabilization	Rehabilitation	Regular program

Key Points: Suppression Repair

- IC is typically delegated responsibility for completion of suppression damage repair
- Usually performed immediately after fire containment
- Guided by standards approved by the home unit in the Suppression Repair Plan



Suppression Repair <u>Does Not Include</u>:

- pre-existing damage unrelated to fire suppression
- effects of the fire rather than those of fire suppression

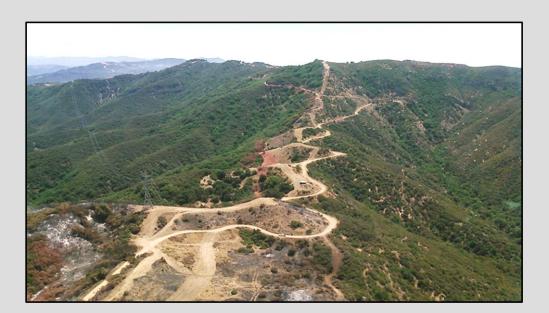






Types of Suppression Damage

- Dozerlines
- Handlines
- Spike camps
- Staging areas
- Base camps
- Helispots and helibases
- Retardant bases and gel plants
- Water sites: dip, draft, and drop sites
- Damaged fences
- Windrowed roadside materials
- Roads
- Noxious Weeds (transported by incident resources)



Suppression Repair Plan Components

- Repair standards
 - General treatment specifications
 - e.g. waterbar dimensions and frequency (slope)
 - Detailed specifications for unique sites and situations
- Clarification of who will be determining if suppression-related impacts have been repaired to the suppression repair plan standards

Fire Suppression Regain Plan Ferguson Flor - CA-SNE-000-08 Ash 25, 2028

Fire Suppression Repair Plan

Ferguson Fire

CA-SNF-000745 July 28, 2018

	114
Approved by: JAY KE/RTH, Incident Commander	Date: 7/28/18
Celifornia Interagency IsyeStre Managemen	Dunc 7/28/15
DEAN A. GCALD, Agency Administrator Sierra National Forest	
Approved by AM SUKEN Signicy Administrative Stanislans National Force.	Date 7/28/18
Approved by Michael J. Mayuld MIXE REYNOLDS, Agency Administrator	Date 7/28/13
Approved by Sale Acco For WELIAM HAKH, Agency Administrator BLM Motherlode Field Office	Duc 7/29/19
Approved by Bally See IV. NANCY KOERPERICH, Agency Administra	Date: 7-24-2018
Appeared by TODO STILES Load Resource Advisor	Dec 7/28/2018

Suppression Repair Across Land Jurisdictions

- Repair priorities vary with land ownership
 - Some state and private lands may wish that little or no repair be conducted
 - Repair on private lands is often the responsibility of state fire agencies
- An incident may have multiple repair plans/standards by agency or one repair plan signed by all agencies

Suppression Repair Across Land Jurisdictions



Must be able to clearly identify the land jurisdiction associated with individual impacts

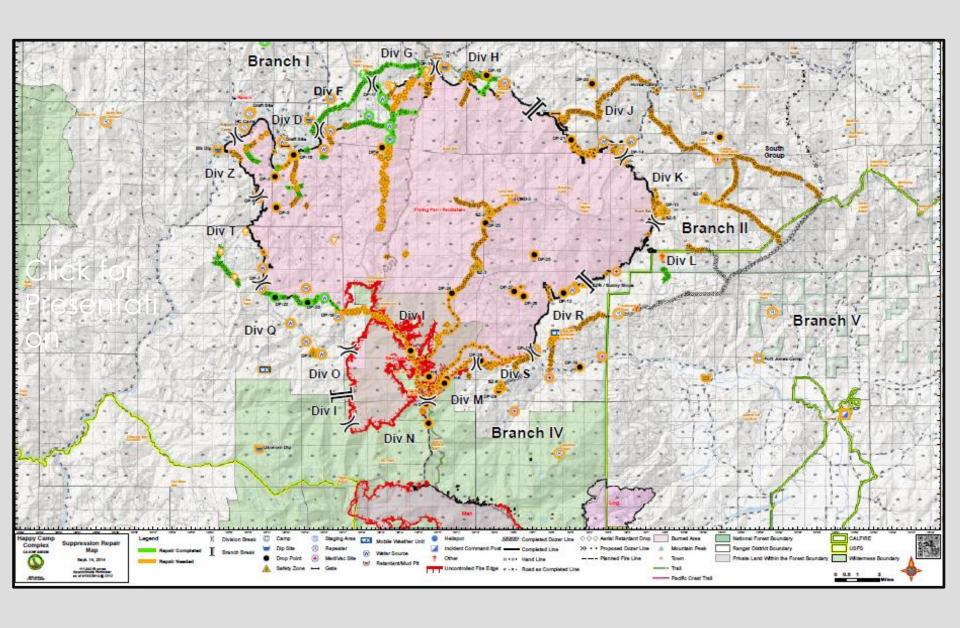
Writing the Suppression Repair Plan

- Responsibility of the Lead READ to create
- Typically compiled from previous repair plans and local guidance from home unit subject matter experts
 - Home units should consider preemptively creating programmatic SRPs
- Commence writing of the plan as soon as possible
- Plan will be reviewed, amended, approved, and signed by IC, respective agency administrators, and Lead READ
- Oftentimes specific repair standards for each land agency or an incident-wide plan agreed upon by all agency administrators
- Include an abbreviated version of the general repair standards in the IAP throughout the duration of repair.
- There may be amendments to the repair

The Suppression Repair Map

- Critical tool for:
 - Inventorying suppression repair impacts
 - Planning suppression repair response
 - Estimating:
 - repair timeline
 - resources needed
 - operational progression
 - Tracking completion of suppression repair implementation
 - Impacts color coded to indicate repair status
 - Update repair map daily
 - In complex incidents a map identifying the locations of different suppression repair treatments may be needed



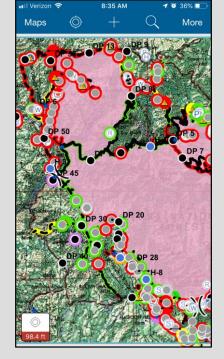


ESRI Collector

- Powerful tool for the effective management of suppression repair
 - Facilitates efficient sharing of information across the incident
 - Ability to add meta-data to line and point data
 - Ex. repair status, repair recommendations, etc.

However....

- Not available on all incidents
- Requires robust GISS support with specialized skills
- Takes time to set up and manage
- Requires devices which can be challenging to source
- May not be supported through duration of incident



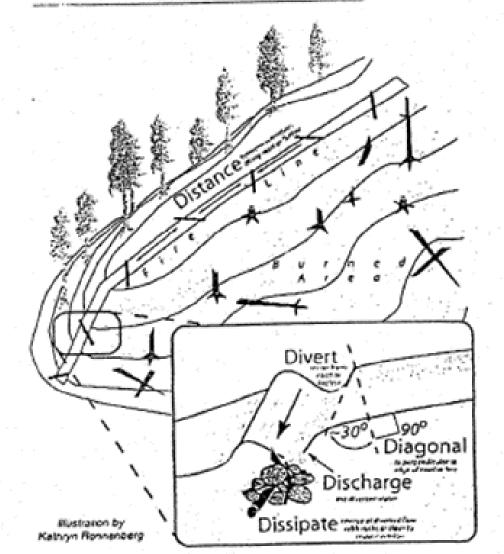
ıll Verizon 🗢	8:37 AM	1
Мар	Details	Û
Length		
•	y heidiogle on 8/13/18 at	7:41 DM
Incident Name	y fieldlogie off 6/15/16 at	7-41 FW
Ferguson		
Feature Category (L Completed Do		
Collector Name	LOT LITTO	
Katie Ohlin		
Map Method		
Mixed Methods	S	
Comments		
1-2 blades wid	е	
Repair Status		
Repair Needed		
	oull some from roa water bar. Excavate	
Delete this feature?		
No		
Feature Access		
Cooperators		
Feature Status		
Approved		
IsVisible		
Voc		

5Ds: Waterbars

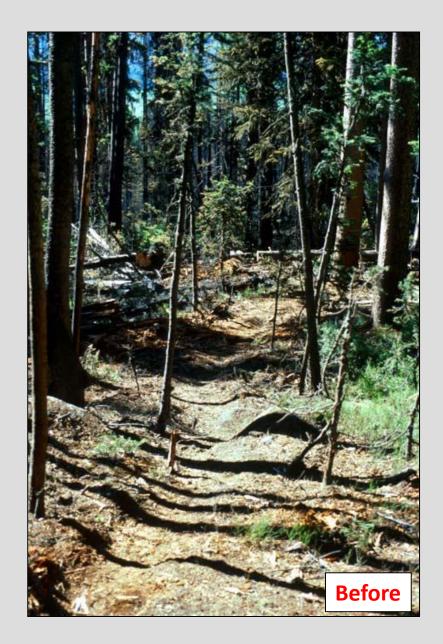
- Distance
- Diagonal
- Divert
- Discharge
- Dissipate

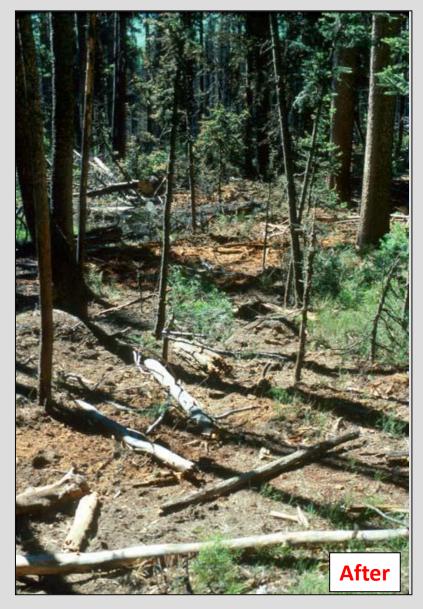
Fireline slope	Maximum Distance Apart
%	(fect)
1-6	300
7-9	200
10-14	150
15-20	90
21-40	50
41-60	25

Recommended spacing for waterbars on firelines. Waterbars should be no further apart than this, but they may be closer. When in doubt, put in more. From: UDSA-Forest Service, "Sale Administrator's Handbook"



Handline Repair





Repairing Dozerline









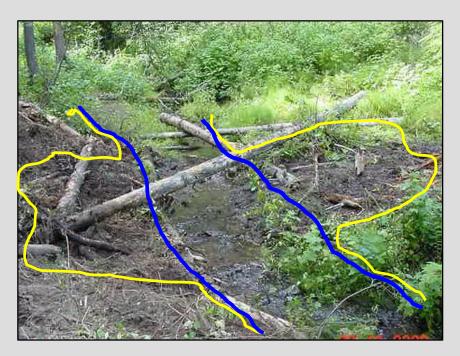






Repairing Stream Crossings







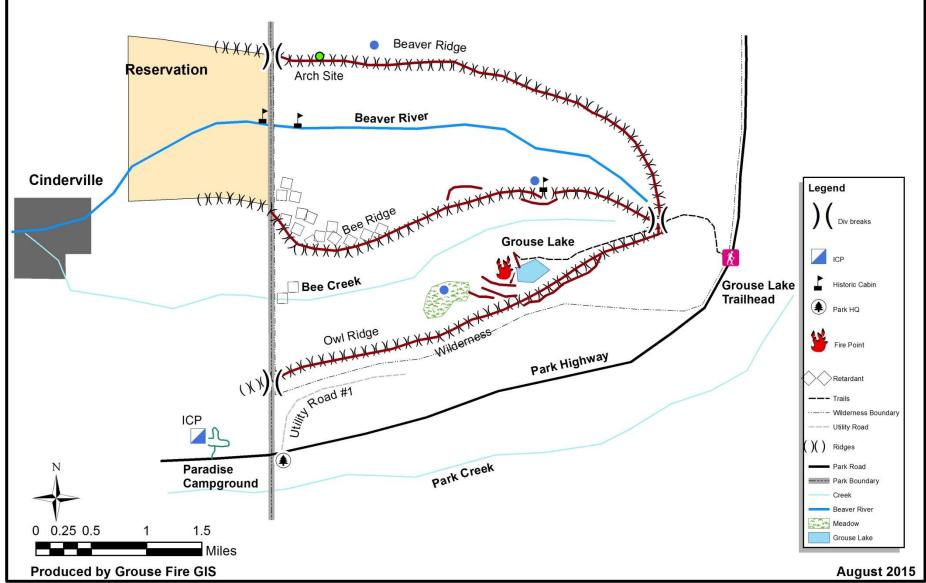


Suppression Repair and Safety





Grouse Fire: Suppression Rehabilitation



Grouse Fire General Suppression Damage Repair Standards

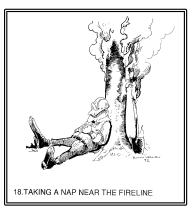
- Flush cut stumps to 4-6" height, no waffle-cut surfaces
- Roll cut logs back into alignment and/or cover cut ends with slash; no beaver cut ends
- Pick-up all litter, flagging, etc. (leave hazard flagging)
- Handlines
 - Pull berms back to grade
 - No water bars...pull unburned material on to line
- Spike Camps
 - Sweep with pine boughs
 - Fill latrines
- Helispots
 - Cover exposed ground with unburned material



Appendix J

Grouse Fire Suppression Damage Specific Resource Advisor Needs

- Make sure that all suppression-related impacts are mapped
- Survey ground disturbance for cultural sites and rare plants
- Clean up cabin wrap
- Check for possible retardant misapplications



DAY 4, 2100: Talk with Jun

 Inform him of discussions with IMT and outline mop-up standards. Have him inform other REAFs.

- We'll ensure that suppression repair maps and plans make it into REAF "care packages."
 - We'll send extras for the crews

DAY 4, 2100: Talk with Jun CONT.

 Jun says he got to DIV Y about 2045 and tied in with Sandee and Echo

 Echo said the DIVS wouldn't let them scout ahead of the line construction...too dangerous

 They came upon obsidian flakes and tools, pottery, fire-cracked rock, etc. in the handline and then encountered a crew...

DAY 4, 2100: Talk with Jun CONT.

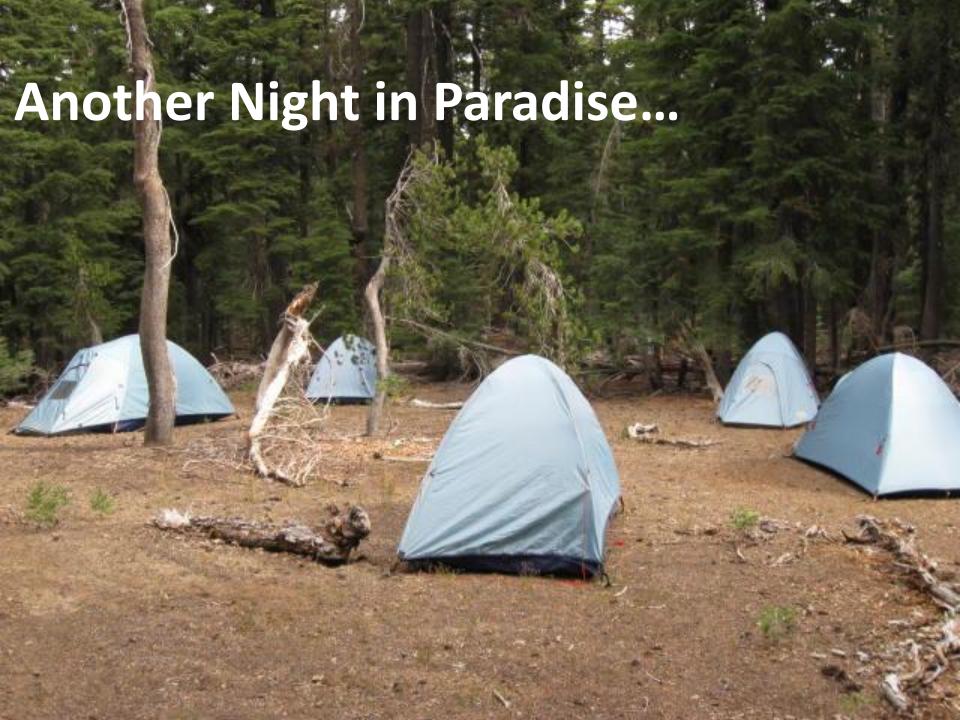
Site was flagged and DIVS was notified...



DAY 4, 2130: Fewer To-Do's

- Check with Marti and Kent on status of :
 - REAF "care packages"
 - o order for Rich and Brian
 - suppression repair maps
- Morning Briefing checklist
- Unit log
- Time
- Much needed extra sleep







DAY 5, 0515: Another Day at the Office

 Up early and head over to the Operations trailer for Pre-Operational briefing.

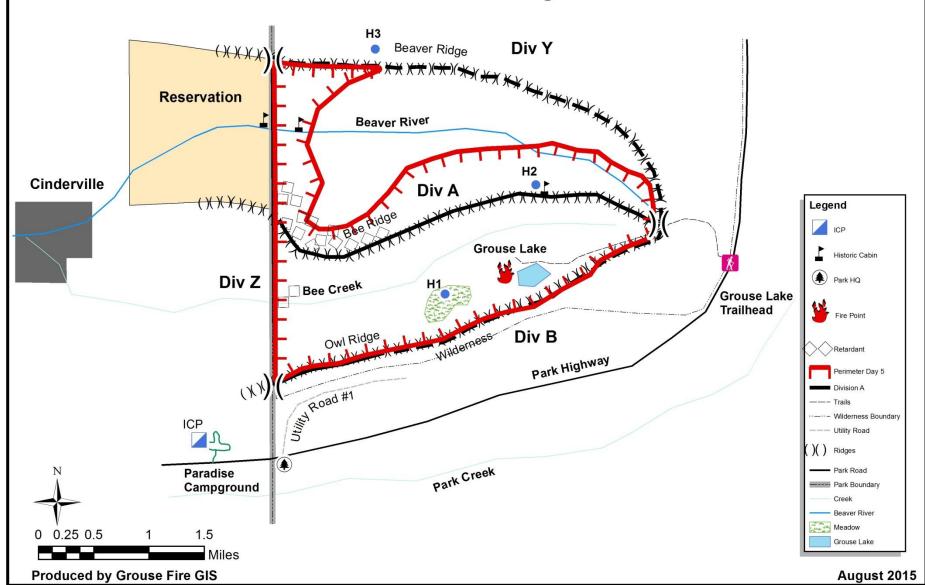
 A couple of crews will be conducting suppression repair on DIV B and one on south end of DIV Z.

Day 4, 0600 Operations Briefing



NATIONAL PARK. SERVICE

Grouse Fire Situation: Day 5, 0600



DAY 5, 0645: Operations Briefing READ Input

- Huge thanks to crews for cooperation and assistance
- Reminder that REAFs are available to assist with fireline issues including interpreting suppression damage repair standards
- Bears...it's about their safety and yours
- Weed cleaning station is still in operation at the helibase
- Demobing resources will need to run through weed wash at park entrance station

DAY 5, 0700: Division Breakouts

Provide DIVS or others who will be heading to the fireline with copies of the signed suppression repair plan and suppression repair maps.



18. TAKING A RAP NEAR THE FIRELINE

DAY 5, 0745: Odd and Ends

- Call Jun and let him know about crews heading into DIV B and Z for suppression repair...he should notify appropriate REAFs. Things are going well with burn-out operation on DIV Y.
- Check helispot for weed cleaning station and outgoing REAF "care packages"
- Stop by Ops trailer to make sure everyone is on the same page. Ops thinks the team may be able to declare containment as soon as day after tomorrow.
- Call Rich...he and Brian are about four hours out.

DAY 5, 1300: Rich and Brian arrive...

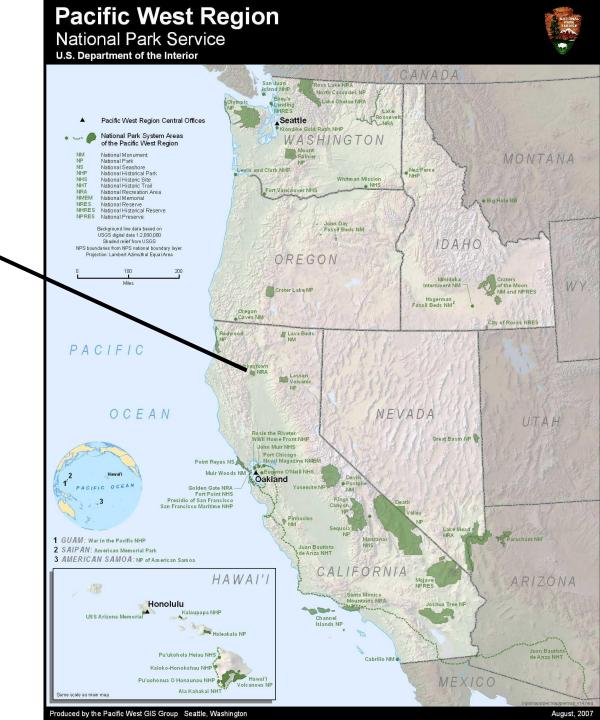




Brian Rasmussen-WHIS

Geologist

Quals: BAHY, BAGE, GEOL, HYDR, READ, REAF, SCUB, National BAER Team member Physical: Moderate



BAER Team Inbrief



- Current status of the fire
 - History, current situation, anticipated actions
 - Fire behavior and burn severity
 - IMT status
- Known critical impacts, values at risk, vulnerable resources, potential BAER concerns
- Planning Cycle: daily meeting schedule
- IMT Introductions

BAER Team Leader Asks...

- Known fire severity
- BAER staffing- available READs or REAFs
- Access to READ records, management plans and other documentation
- Logistics, work space, printers, plotters, team support
- Helicopter access for recon
- GIS products
- Safety concerns

SO CAL 2003

BAER is an **EMERGENCY** function and should be treated as such by the Incident Commander and the Agency Administrator



FIRE – 6 LIVES LOST



FLOOD – 16 LIVES LOST

Why is BAER necessary?







Flooding!

WHY IS BAER NECESSARY?



Erosion!

WHY IS BAER NECESSARY?



Invasive Species!

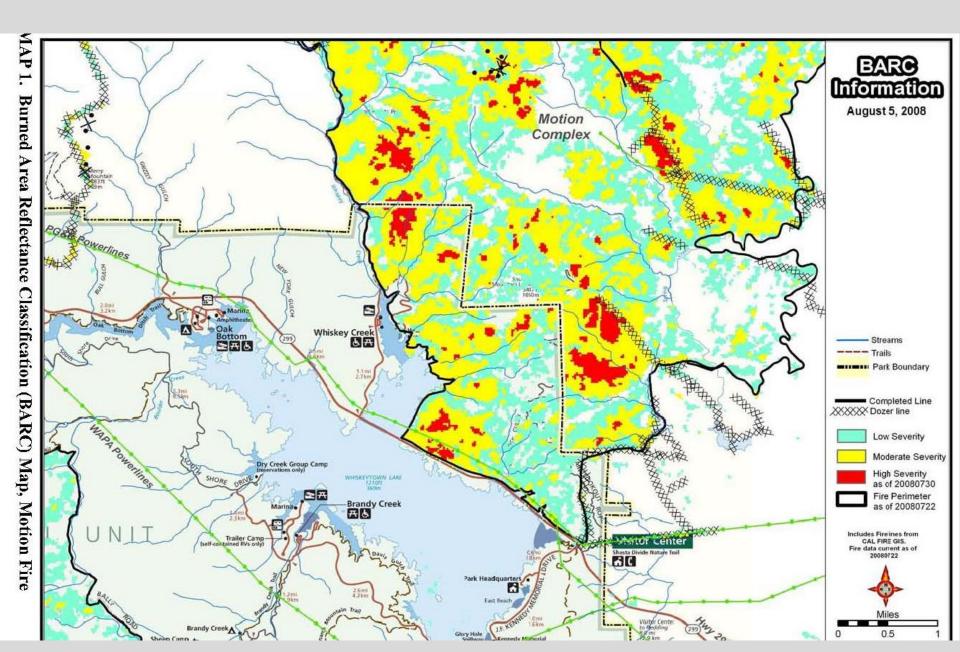
Protecting cultural resources



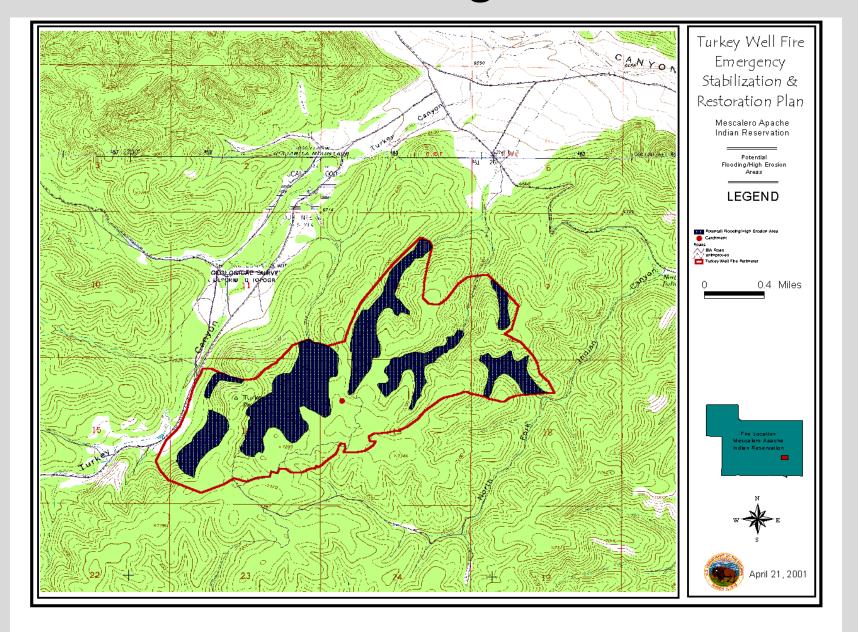




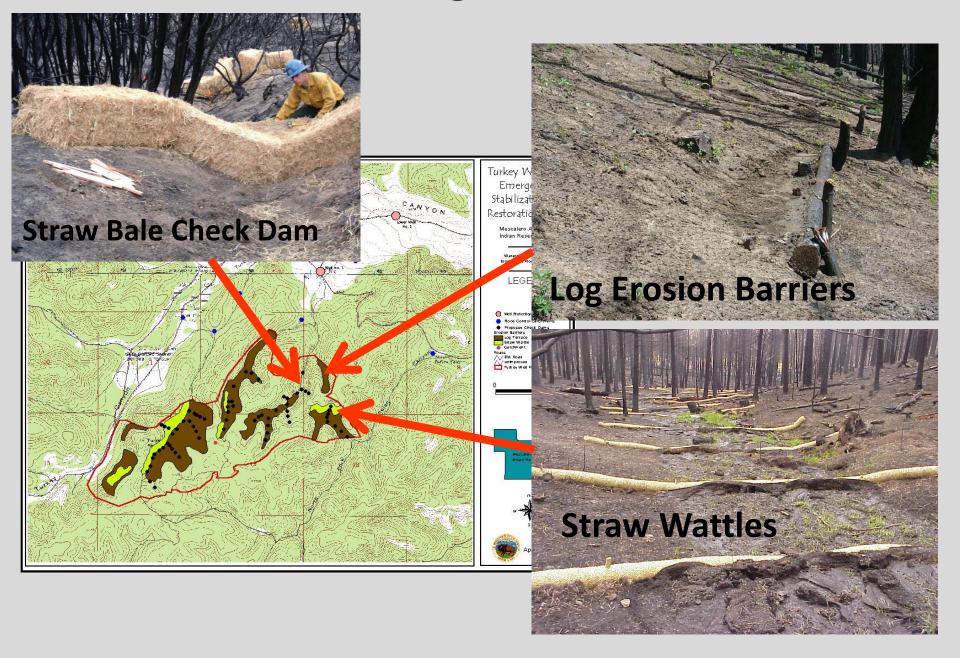
Mapping Burn Severity



Determining Risks



Prescribing Treatments



DAY 8: Team Close-out...How did we do?

- Habitat?
- Wilderness?
- Invasive species?
- Bears?
- Amphibian/invertebrate habitat?
- Cultural resources?
- Socio-economic issues?
- Suppression damage repair?

DAY 9: Final READ Documentation

APPENDIX G: SAMPLE RESOURCE

ADVISOR FINAL REPORT

REPORT DATE	_	
MEMO TO:	, Agency Administrator	
FROM:	, Resource Advisor	

- Incident Date(s):
- Incident Name:
- Incident Number:
- Incident Location (Legal Description):
- Incident Commander:
- Additional Resource Advisors:
- Date/Time Resource Advisor Arrived:
- Date/Time Resource Advisor Released:
- Date/Time of Containment: Date/Time of Control:
- Map(s) Used (Attach maps):
- Point of Origin:
- Incident Cause:
- · Size of Incident:
- Land Status (Acreage):

RESOURCES THREATENED/DAMAGED/DESTROYED

- Infrastructure
- Cultural Sites
- Wildlife Habitat
- Threatened, Endangered, and Special Status Species
- Special Areas (wilderness, wild and scenic rivers)
- Range/Forest Improvements
- Vegetation and Soil Description (Give general description of vegetation present, slope, erosion potential, and soil texture; e.g., gravelly, sandy, etc.)
- Special Use Areas, Permitted Areas, Grazing Allotments
- Wild Horses
- · Survey monuments (brass cap, stone, wood, etc.) and boundary line markers
- Water Sources
- Meadows
- Museum and archival collections and facilities
- Other

DAMAGES FROM INCIDENT ACTIVITIES THAT HAVE BEEN REHABILITATED OR NEED TO BE COMPLETED DURING THE INCIDENT

- · Dozer lines
- Hand lines
- Pump sites
- Spike camps
- Helispots
- Booming
- Diversions
- Other

ADDITIONAL REHABILITATION RECOMMENDATION(S) AND RATIONALE

- Revegetation
- Fences
- Roads
- Land Survey Monuments and Boundary Line Markers
- Noxious Weeds
- Water
- Other

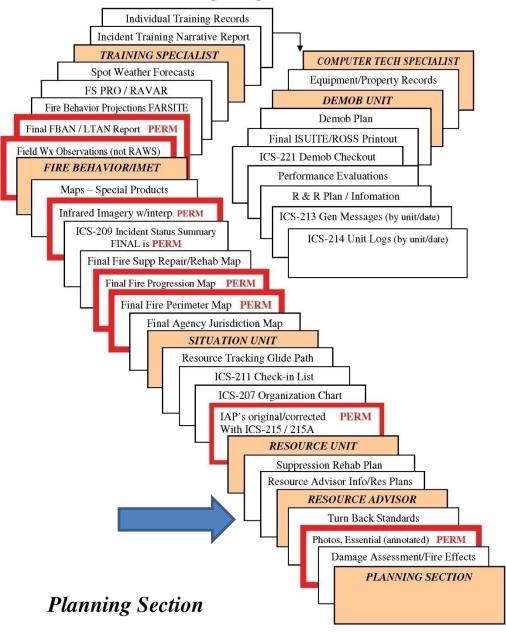
OTHER INFORMATION



Appendix G

Wildland Fire Incident Records

Organizing Section Documentation





Performance Rating

PERFORMANCE RATI	NG	subordinate. It will be delivered to the planning section before the rater leaves the fire. Rating will be reviewed with employee who will sign at the bottom.									
THIS RATING TO I	BE USE	D ONLY FOR DETE	ERMINING AN INDIVIDUAL'S PERFORMANCE								
1. Name			2. Fire Name and Number								
3. Home Unit (address)			4. Location of Fire (address)								
5. Fire Position	6. Date From:	e of Assignment To):	7. Acres Burned	d 8. Fuel Type(s)						
		9. Eva	aluation								
Enter X under appropriate rating number and under proper heading for each category listed. Definition for each rating number follows:											
• • •	g numbe	er and under proper	neading for each o	category listed. Defi	nition for each rating						
• • •	inimum	requirements of the	individual stateme		nition for each rating						

https://www.nwcg.gov/sites/default/files/products/icsforms/ics_225_wf.pdf

Outta Here...

O-229 KINOSHITA, JUN									Origina	I				07	//03/20	016 - 0	7/13/2016				F-2016-CA-LPF-001986-0561B				
						IN	INCIDENT TIME REPORT											lired At (e A-YNP	.g., ID-B(OF)					
Employee Common Identifier								1-7	3. Type of Employment (X One) Casual X Federal				4. Hiring Uni			liring Unit	t Name (e.g., Ranger District)								
5. Name (First, Middle, Last) JUN KINOSHITA												6. H	liring Ur	nit Phone N	umber	mber			7. Hiring Unit Fax Number						
Column A						Column B							Column C						Column D						
							as Colu		A						В				Same as Column			В	С		
8. Incident Name PINE						8. Incident Name PINE							8. Incident Name PINE					8. Incident Name PINE							
	ent Orde PF-0019		e.g., ID-BOF-	000123	3)	9. Incident Order Number (e.g., ID-BOF-000123) CA-LPF-001986							 Incident Order Number (e.g., ID-BOF-00 CA-LPF-001986 					 Incident Order Number (e.g., ID-BOF-000123) CA-LPF-001986)123)		
10. FireCode (e.g., B2C5) (e.g., C-33) (11. Resource Request Number (e.g., C-33)			t Number	10. FireCode (e.g., B2C5) (e.g., C-33) (11. Resource Request Number (e.g., C-33)						10. FireCode (e.g., B2C5)				equest Number 10. FireCode (e.g., B2C5)				- 1	11. Resource Request Number (e.g., O-33)						
	507/KC2		O-229	,			07/KC2		O-229				0507/KC28 O-229			,		0507/KC28			O-229				
12. Po	sition Coo	de 13.	. AD Class (e.g., B)	14. AD	Rate	12. Position Code (e.g., CRWB-T) 13. AD (e.g.			. AD Class (e.g., B)	Class 14. AD Rate		12. Pos	12. Position Code (e.g., CRWB-T)		13. AD	Class 1	4. AD Rate 12. Posi		sition Code ., CRWB-T)		13. AD Class 14 (e.g., B)		AD Rate		
12. Position Code (e.g., CRWB-T)			(e.g., CRWB-T) (e.g		(e.g., b)	, B)			(e.g., CRWB-1)		13. AD Class 14 (e.g., B)		(e.g., t		, CRWD-	LRVVD-1)									
15. Ho	me/Hiring	Unit Acco	unt Code			15. Ho	me/Hiring	Unit Acco	ount Code	Code			15. Home/Hiring Unit Account Code					15. Hor	ne/Hiring	Unit Acc	ount Code	e .			
Мо	Day	Start	Stop		Hours	Мо	Day	Start	Stop		Hours	Мо	Day	Sta	art	Stop	Н	ours	Mo	Day	Start	S	top	Hours	
7	3	15:00	18:00	3.0	TVL	7	6	05:30	12:30	7.0		7	8	13:	:00	19:30	6.5	HP	7	10	20:00	0 22	:00 2	2.0	
7	4	06:00	10:00	4.0	TVL	7	6	13:00	18:00	5.0		7	8	20:	:00	21:30	1.5	HP	7	11	06:00	0 12	:00 6	5.0	
7	4	10:00	12:00	2.0		7	6	18:30	21:30	3.0		7	9	06:	:00	12:00	6.0		7	11	12:30	0 19:	:30 7	7.0	
7	4	12:30	19:30	7.0		7	7	04:30		8.0		7	9		12:30 19:30		7.0		7	11	20:00			2.0	
7	4	20:00	21:00	1.0		7	7	13:00		6.0	HP				:00	22:00			7	12	06:00			6.0	
7	5	06:00	12:00	6.0		7	7	19:30		2.0	HP	7	7 10		06:00 12:00		6.0		7	12	12:30			7.0	
7	5	12:30		8.5		7	8	04:30		8.0	HP	7	10				7.0		7	12	20:00			2.0	
Year 2016 16. Total Hours 31.5 Year 2016 In the "hours" column, indicate "H" for hazard pay, "E" plus % for environment differ							16. Total		39.0	Year	20	016	1	16. Total H	ours	36.0	Year		016		otal Hou				
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18. Commissary and Travel																rious Inv		e only							
18a. Month		18b. Day	/ 18c. Ca	itegory	(e.g., comm	nissary, m dical, etc.		ging, milea	age, 18d.	18d. Reimbursement			18e. Deduction			18f. FireCode		nous inte	<u> </u>						
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19. Remarks																	24 75	0#:	- C:t						
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ı																		, ,							

FINAL

After Fire Season: Grouse Fire After Action Review (AAR)

- What was planned?
- What happened?
- What went well?
- What can we do to improve?



Effective Resource Advising





The Ten Habits of Highly Effective Resource Advisors

10. Be prepared for transitions

- Transitions are challenging and occur frequently on every incident
- "If it's predictable....it's preventable"
- "Close out" with outgoing resources and "in-brief" with incoming ones







"Whenever things are going smoothly get suspicious, because it probably won't last for long."

9. Become an expert of your "chunk of line"

- Engage!
- Know the ground, know the issues, know the people
- Take an active role in sourcing and communicating solutions
- Build strong operational relationships
- Anticipate issues and address them proactively

"Take ownership and auger in!"



8. Be prepared for STRESS

- Ask for help when needed
- Delegate responsibilities
- Resist perfectionism
- Stay organized
- Work within your limits
- Pace yourself for the duration
 - Practice self-care

Safety is your top priority



"Be PROACTIVE...Not REACTIVE"

7. Maintain perspective

- Embrace all of the incident objectives
- Prioritize your efforts and attention to the most critical resources and impacts
- Accept that some damage may be unavoidable
- Don't dwell on impacts which have already occurred....the incident is not going to stop
 - Stabilize
 - Document
 - Develop strategies for repair



"Despite your best efforts; stuff's gonna break."

6. To earn respect you must demonstrate merit

- Be an asset not a liability...assist Operations in tackling resource concerns
- Contribute! Provide solutions not barriers.
- Make yourself available
- Be assertive as needed. Speak with confidence and authority.
- Listen. Demonstrate respect. Know the boundaries of your role.



"If you are not at the table, you are on the menu." Nelson Siefkin

5. Invest in relationships

"We're all on the same team."

- Approach operational personnel as colleagues rather than adversaries
- Work the line with the firefighters....share their discomfort and risk
- Factor in plenty of time for conversations
- Don't just be a "drive-by" READ or CNP

Your new Best Friend:

- LREAD = AREP
- REAF = DIVS

Respect = Communication = Success



"What can I do for you?"

4. Employ the Authority of the Resource

- "See. Understand. Care. Do."
 - Interpret the resource to advocate for its protection
 - Tell a story
 - As appropriate
 - Keep it brief
 - Interest = Concern = Action
- "What is the minimum tool necessary to meet your objective?"



"While we think we are managing resources or events, we are really managing people."

3. Understand your role and responsibilities as a READ

- Understand how the READ relates to the IMT and the Agency Administrator
- Understand how the READs role changes throughout different phases of an incident
- Understand the operations that are negotiable (fireline placement) vs. those that may not be (dropping hazard trees)



Understand ICS

"READs do not prescribe tactics.

They advise and communicate desired future conditions."

2. Practice consistent messaging and decision-making

- Promote clear and consistent messaging across the READ organization
- Prioritize clear and frequent communication within the READ Team
- Be prepared to explain the "why" behind any resource message
- Keep messaging simple, concise, and memorable



"Nothing erodes operational trust more completely than READs continually changing their message."

1. Strive to understand fire management from an operational perspective

- ICS is the operating system of fire. Understand it.
- Fire terminology. Learn it. Use it.
- Fire culture. Accept it and integrate into it.
- Whenever possible gain firsthand operational fire experience.
 - Tactical capabilities and limitations
 - Risk exposure and avoidance
 - Fire effects



"In order to be a good resource advisor you need to be a good firefighter." Robin Wills PWR FMO

Pre-Incident Planning

- Home Unit READ Program
 - Annual READ refresher and end of season AAR
- Home Unit READ Guides
 - Pocket Guides
 - Sensitive Natural and Cultural Resources Maps
 - Resource Protection Measures
- Emergency Response Protocols for Resource Protection
 - Sensitive Resource Briefs
- Relationships with Cooperators & Tribal Partners











READ RESOURCES

READ Cohort Call...monthly every 2nd Wednesday at 0830 PST

- Join the READ Cohort and receive email notifications
- Previous calls are archived and available to download on READ Cohort Cloud Vault

Past Topics:

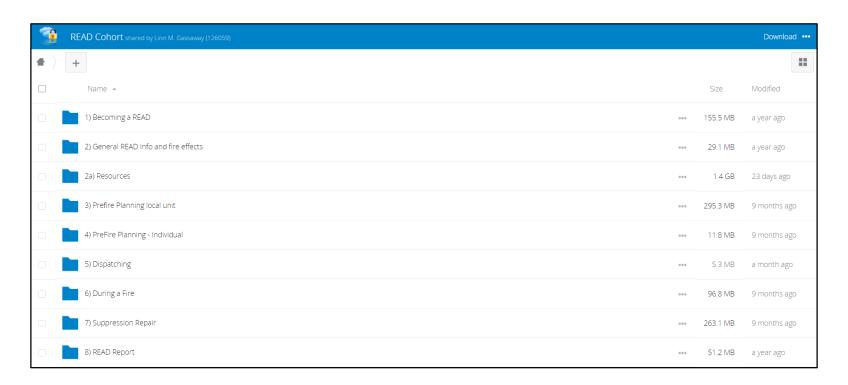
- Wilderness Issues
- Working with Heavy Equipment
- Creating a Home Unit READ Guide
- Preparing for Fire Season
- Working with AA/AREPs
- Aquatic Invasive Organisms
- Reporting Retardant Misapplication



READ Cohort Cloud Vault

https://new.cloudvault.usda.gov/index.php/s/7cyCJyoCER6z6ZW?path=%2F

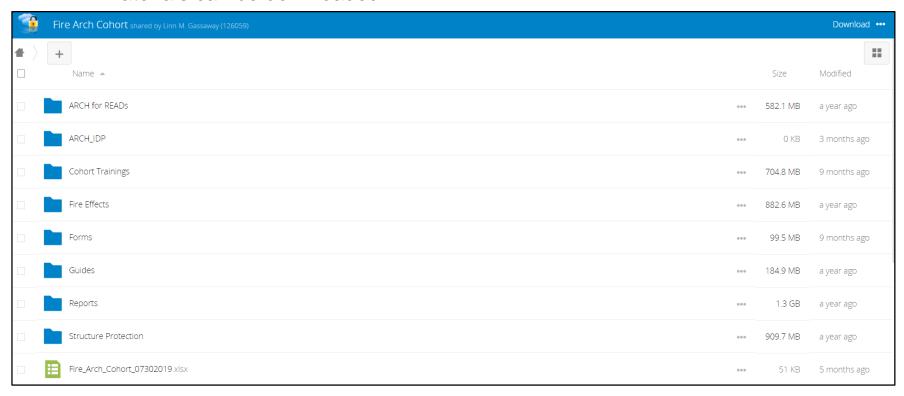
Extensive database of READ resources available to anyone with link Materials can be downloaded



FIRE ARCH Cohort Cloud Vault

https://new.cloudvault.usda.gov/index.php/s/AKBoGXnA35fMtr9

Extensive database of ARCH resources available to anyone with link Materials can be downloaded



Upcoming READ Courses



Introductory READ Courses (N-9042)

NOCA READ Training: April 7 - 9, 2020
 GRCA READ Training: May 5 - 7, 2020
 Flagstaff, Arizona

• SAMO READ Training: May 19 – 21, 2020 Thousand Oaks, California

• YELL READ Training: June 2 – 4, 2020 Yellowstone National Park

Lead READ Course (non-NWCG course)

Lead READ Training: May 12-14, 2020 in Susanville, California

Fire Archeology Courses (non-NWCG course) w/ Linn Gassaway

Fire Archeology Course: time and date that in Susanville, California

Let us know if you would like for us to host a READ training at your unit as well

Resource Advising is Meaningful Work







Final Questions?



